



CODE OF ETHICS AND BUSINESS CONDUCT

1. Policy

It is the policy of the CMC Engineering Sdn Bhd (“CMCE or the “Company”) to provide our Code of Ethics and Business Conduct, which will serve as a guide to proper business conduct for all employees. We expect all employees to observe the highest standards of ethics and integrity in their conduct. This means following a basic code of ethical behaviour that includes the following:

1.1. Build Trust and Credibility

The success of our business is dependent on the trust and confidence we earn from our employees, customers and shareholders. We gain credibility by adhering to our commitments, displaying honesty and integrity and reaching company goals solely through honourable conduct. When considering any action, it is wise to ask: will this build trust and credibility for CMCE? Will it help create a working environment in which CMCE can succeed over the long term? Is the commitment I am making one I can follow through with? The only way we will maximize trust and credibility is by answering “yes” to those questions and by working every day to build our trust and credibility.

1.2. Respect for the Individual

We all deserve to work in an environment where we are treated with dignity and respect. CMCE is committed to creating such an environment because it brings out the full potential in each of us, which, in turn, contributes directly to our business success. CMCE is an equal employment / affirmative action employer and is committed to providing a workplace that is free of discrimination of all types from abusive, offensive or harassing behaviour. Any employee who feels harassed or discriminated against should report the incident to his or her manager or to the Human Resources Department.

1.3. Create a Culture of Open and Honest Communication

At CMCE everyone should feel comfortable to speak his or her mind, particularly with respect to ethics concerns. Managers have a responsibility to create an open and supportive environment where employees feel comfortable raising such questions. We all benefit tremendously when employees exercise their power to prevent mistakes or wrongdoing by asking the right questions at the right times. CMCE will investigate all reported instances of questionable or unethical behaviour. In every instance where improper behaviour is found to have occurred, the company will take appropriate action. We will not tolerate retaliation against employees who raise ethics concerns in good faith.

1.4. Uphold the Law

Our commitment to integrity begins with complying with laws, rules and regulations where we do business. Further, each of us must have an understanding of the Company policies, laws, rules and regulations that apply to our specific roles. If we are unsure of whether a contemplated action is permitted by law or Company policy, we should seek the advice from the resource expert. We are responsible for preventing violations of law and for speaking up if we see possible violations.

1.5. Competition

We are dedicated to ethical, fair and vigorous competition. We will provide services and sell products based on their merit, superior quality, functionality and competitive pricing. We will make independent pricing and marketing decisions and will not improperly cooperate or coordinate our activities with our competitors. We will not offer or solicit improper payments or gratuities in connection with the purchase of goods or services for CMCE or the sales of its products or services, nor will we engage or assist in unlawful boycotts of particular clients or customers.

1.6. Proprietary Information

It is important that we respect the property rights of others. We will not acquire or seek to acquire improper means of a competitor's trade secrets or other proprietary or confidential information. We will not engage in unauthorized use, copying, distribution or alteration of software or other intellectual property.

1.7. Selective Disclosure

We will not selectively disclose (whether in one-on-one or small discussions, meetings, presentations, proposals or otherwise) any material non-public information with respect to CMCE, its business operations, plans, financial condition, results of operations or any development plan. We should be particularly vigilant when making presentations or proposals to customers to ensure that our presentations do not contain material non-public information.

1.8. Avoid Conflicts of Interest

We must avoid any relationship or activity that might impair, or even appear to impair, our ability to make objective and fair decisions when performing our jobs. At times, we may be faced with situations where the business actions we take on behalf of CMCE may conflict with our own personal or family interests because of the course of action that is best for us personally may not also be the best course of action for CMCE. We owe a duty to CMCE to advance its legitimate interests when the opportunity to do so arises. We must never use CMCE property or information for personal gain or personally take for ourselves any opportunity that is discovered through our position with CMCE. Determining whether a conflict of interest exists is not always easy to do. Employees with a conflict of interest question should seek advice from management. Before engaging in any activity, transaction or relationship that might give rise to a conflict of interest, employees must seek review from their managers or the Human Resources Department.

1.9. Accepting Business Courtesies

Most business courtesies offered to us in the course of our employment are offered because of our positions at CMCE. We should not feel any entitlement to accept and keep a business courtesy. Although we may not use our position to obtain business courtesies, and we must never ask for them, we may accept unsolicited business courtesies. Employees who award contracts or who can influence the allocation of business, who create specifications that result in the placement of business or who participate in negotiation of contracts must be particularly careful to avoid actions

that create the appearance of favouritism or that may adversely affect the company's reputation for impartiality and fair dealing. The prudent course is to refuse a courtesy from a supplier when CMCE is involved in choosing or reconfirming a supplier or under circumstances that would create an impression that offering courtesies is the way to obtain CMCE business.

1.10. *Meals, Refreshments Entertainment and Gifts*

We may accept occasional meals, refreshments, entertainment, gifts and similar business courtesies that are customary and conform to reasonable ethical practices of the marketplace, provided that:

- They are not inappropriately lavish or excessive.
- The courtesies are not frequent and do not reflect a pattern of frequent acceptance of courtesies from the same person or entity.
- The courtesy does not create the appearance of an attempt to influence business decisions, such as accepting courtesies or entertainment from a supplier whose contract is expiring in the near future.
- The employee accepting the business courtesy would not feel uncomfortable discussing the courtesy with his or her manager or co-worker or having the courtesies known by the public.

Customary business entertainment is proper however, impropriety results when the value or cost is such that it could be interpreted as affecting an otherwise objective business decision. Employees with questions about accepting business courtesies should talk to their manager or the Human Resources Department.

1.11. *Offering Business Courtesies*

Any employee who offers a business courtesy must assure that it cannot reasonably be interpreted as an attempt to gain an unfair business advantage or otherwise reflect negatively upon CMCE. An employee may never use personal funds or resources to do something that cannot be done with Company resources. Accounting for business courtesies must be done in accordance with approved company procedures. Other than to our government customers, for whom special rules apply, we may provide non-monetary gifts (i.e., company logo apparel or similar promotional items) to our customers. Further, management may approve other courtesies, including meals, refreshments or entertainment of reasonable value, provided that:

- The practice does not violate any law or regulation or the standards of conduct of the recipient's organisation.
- The business courtesy is consistent with industry practice, is infrequent in nature and is not lavish.
- The business courtesy is properly reflected on the books and records of CMCE.

1.12. *Reporting Results Accurately*

1.12.1. *Accurate Public Disclosures*

We will make certain that all disclosures made in financial reports are full, fair, accurate, timely and understandable. This obligation applies to all employees, including all financial executives, with any

responsibility for the preparation for such reports, including drafting, reviewing and signing or certifying the information contained therein. No business goal of any kind is ever an excuse for misrepresenting facts or falsifying records. Employees should inform the Human Resources Department if they learn that information in any filing or public communication was untrue or misleading at the time it was made or if subsequent information would affect a similar future filing or public communication.

1.12.2. Corporate Recordkeeping

We create, retain and dispose of our company records as part of our normal course of business in compliance with all CMCE policies and guidelines, as well as all regulatory and legal requirements. All corporate records must be true, accurate and complete, and company data must be promptly and accurately entered in our books in accordance with CMCE's and other applicable accounting principles. We must not improperly influence, manipulate or mislead any audit, nor interfere with any auditor engaged to perform an independent audit of CMCE books, records, processes or internal controls.

1.12.3. Accountability

Each of us is responsible for knowing and adhering to the values and standards set forth in this Code and for raising questions if we are uncertain about company policy. If we are concerned whether the standards are being met or are aware of violations of the Code, we must contact the Human Resources Department. We take seriously the standards set forth in the Code, and violations are cause for disciplinary action up to and including termination of employment.

Integral to our business success is our protection of confidential company information, as well as non-public information entrusted to us by employees, customers and other business partners. Confidential and proprietary information includes such things as pricing and financial data, customer names/addresses or non-public information about other companies, including current or potential suppliers and vendors. We will not disclose confidential and non-public information without a valid business or legal purpose and proper authorization.

1.12.4. Use of Company Resources

Company resources, including time, material, equipment and information, are provided for company business use. Nonetheless, occasional personal use is permissible as long as it does not affect job performance or cause a disruption to the workplace. Employees and those who represent CMCE are trusted to behave responsibly and use good judgment to conserve company resources. Managers are responsible for the resources assigned to their departments and are empowered to resolve issues concerning their proper use.

Generally, we will not use company equipment such as computers, copiers and fax machines in the conduct of an outside business or in support of any religious, political or other outside daily activity.

Solicitation of Company employees by non-employees is prohibited at all times. Solicitation by an employee of another employee is prohibited, while either the person is doing the soliciting or the person be solicited is on working time and or Company property. Distribution of materials by

employees in work areas or on working time is prohibited. In order to protect the interests of the CMCE network and our fellow employees, we reserve the right to monitor or review all data and information contained on an employee's company-issued computer or electronic device, the use of the Internet or CMCE's intranet. We will not tolerate the use of company resources to create, access, store, print, solicit or send any materials that are harassing, threatening, abusive, sexually explicit or otherwise offensive or inappropriate.

1.13. Compliance

Compliance with these principles is an essential element in our business success. Our Human Resource Department is responsible for ensuring these principles are communicated to and understood and observed by all employees. Day to day responsibility is delegated to all management members who are responsible for implementing these principles, if necessary through more detailed guidance. Assurance of compliance is monitored and reported each year.

Compliance with the code is subject to review by the board and subject to audit review. Employees are expected to bring to management's attention any breach or suspected breach of these principles. Provision has been made for employees to be able to report in confidence.

From time to time, employees will likely have questions as to how this Code of Ethics and Business Conduct apply in particular situations. We expect all employees with such questions to discuss the exact circumstances with our Head of Human Resources. Should the Head of Human Resources be uncertain on what actions should be taken to ensure compliance with this Code of Ethics and Business Conduct, he/she will obtain further guidance by consulting with the management.

1.14. Violations of the Business Ethics and Conduct Policy

If the head of the organisation or governing body has reasonable cause to believe that any employee subject to this policy has failed to disclose actual or possible conflicts of interest, it shall inform the employee of the basis for such belief and afford the individual an opportunity to explain the alleged failure to disclose.

If, after hearing the response of the party subject to this policy and making such further investigation as may be warranted in the circumstances, the head of the organization or governing body determines that the volunteer/employee has in fact failed to disclose an actual or possible conflict of interest, it shall direct that appropriate disciplinary and corrective action is taken.

TALENT MANAGEMENT & DEVELOPMENT DEPARTMENT



**CODE OF ETHICS AND BUSINESS CONDUCT
DECLARATION AND CONFIRMATION**

I hereby declare and confirm that I have read and I understand the content of CMC's Code of Ethics and Business Conduct, a copy of which is available at [\[https://www.cmcgroup.com.my/governance\]](https://www.cmcgroup.com.my/governance).

Pursuant to the above, I hereby declare and confirm that to the best of my knowledge, there is no conflict of interest that may be incompliant with the Code of Ethics and Business Conduct. I hereby declare and confirm that the information stated in the attached Schedule is correct, complete, and up-to-date, and that no material facts or information have been omitted.

I will promptly notify the Talent Management & Development Department (TMD) if any part of the said information proves to be untrue or incorrect in any respect after the date of this declaration. In the absence of such notification, TMD is entitled to assume that the information hereby furnished is true and correct and remains unchanged.

Name:
Staff ID:
NRIC:
Date:

SCHEDULE

1. INTERESTS IN SHARES IN ANY PRIVATELY HELD COMPANY (SDN. BHD.) (BOTH DIRECT AND/OR INDIRECT INTERESTS)

| No. | Name of Company | Nature of Business / Industry | Direct/ Indirect Interest | Percentage of Shareholding |
|-----|-------------------------|-------------------------------|---------------------------|----------------------------|
| 0. | <i>E.g. ABC Sdn Bhd</i> | <i>F&B Services</i> | <i>Direct</i> | <i>10%</i> |
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2. ACTIVE DIRECTORSHIPS IN ANY COMPANY (BERHAD AND/OR SDN. BHD., INCLUDING DORMANT ENTITIES)

| No. | Name of Company | Nature of Business / Industry | Status of Company | Date of Appointment |
|-----|-------------------------|-------------------------------|-------------------|---------------------|
| 0. | <i>E.g. ABC Sdn Bhd</i> | <i>F&B Services</i> | <i>Active</i> | <i>1 Jan 2023</i> |
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3. ONGOING SERVICE CONTRACTS IN ANY COMPANY (BERHAD AND/OR SDN. BHD.)

| No. | Name of Company | Nature of Service Contracts | Date of Appointment | Service Contract Duration |
|-----|-------------------------|-----------------------------|---------------------|---------------------------|
| 0. | <i>E.g. ABC Sdn Bhd</i> | <i>Consultant</i> | <i>1 Jan 2023</i> | <i>2 years</i> |
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